

PROXY FORM

MUAR BAN LEE GROUP BERHAD

(Registration No. 200601033829 (753588-P))

(Incorporated in Malaysia)

No. of Shares Held	CDS Account No.

Telephone no. (During office hours): _____

I/We _____ NRIC No. / Company No. _____

of _____ being a member / members of

Muar Ban Lee Group Berhad hereby appoint the following person(s) :-

Name of Proxy(ies)	NRIC	No. of shares to be presented by Proxy	Email Address	Contact Number
1.				
2.				

or failing him/her, the Chairman of the meeting, as *my/our proxy/proxies to attend and to vote for *me/us on *my/our behalf at the Twentieth Annual General Meeting ("**20th AGM**") of the Company to be held at the Conference Room of No. JR52, Lot 1818, Jalan Raja, Kawasan Perindustrian Bukit Pasir, 84300 Muar, Johor Darul Takzim on Monday, 25 May 2026 at 2.00 p.m. and at any adjournment thereof.

Ordinary Businesses		For	Against
Re-election of Tan Sri Dato' Seri Dr. Tan King Tai @ Tan Khoon Hai as Director	(Resolution 1)		
Re-election of Dato' Chua Heok Wee as Director	(Resolution 2)		
Re-election of Datuk Rajendran A/L P Narayanasamy as Director	(Resolution 3)		
Approval of payment of Directors' Fees and meeting allowances for the period commencing from the conclusion of the 20th AGM of the Company until the conclusion of the next AGM of the Company in the year of 2027	(Resolution 4)		
Appointment of Auditors	(Resolution 5)		
Special Businesses			
Authority to Issue Shares pursuant to Sections 75 and 76 of the Companies Act 2016 and waiver of Pre-Emptive Rights	(Resolution 6)		
Proposed Renewal of Authority for Share Buy-Back	(Resolution 7)		

(Please indicate with a "X" in the spaces provided above on how you wish your vote to be cast. If you do not do so, the proxy will vote or abstain from voting at his/her discretion.)

Dated this _____ day of _____ 2026

Signature of Member(s) or/ Common Seal

Notes :

- 1) For the purpose of determining who shall be entitled to attend in this AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd to make available to the Company, a Record of Depositors as at 18 May 2026.
- 2) A proxy may but need not be a member of the Company.
- 3) Where a member appoints two proxies, the appointment shall be invalid unless the member specifies the proportions of his holding to be represented by each proxy.
- 4) Where a member of the Company is an authorised nominee as defined in the Securities Industry (Central Depositories) Act, 1991 ("**Central Depositories Act**"), it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.
- 5) Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("**omnibus account**"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.



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- 6) *The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned AGM at which the person named in the appointment proposes to vote:*

In hard copy form

In the case of an appointment made in hard copy form, the Form of Proxy must be deposited with the Company's Register office at 85, Muntri Street, 10200 Georgetown, Pulau Pinang.

By electronic form

In the case of an appointment made via electronic mean, fill up the information to appoint proxy and send the scanned copy of the Form of Proxy to tcms@tcms.com.my.

- 7) *Please ensure ALL the particulars as required in Form of Proxy are completed, signed and dated accordingly.*
- 8) *Shareholders are advised to check the Company's website at www.mbl.com. and announcements from time to time for any changes to the administration of this AGM that may be necessitated by changes to the directive safety and precautionary requirements and guidelines prescribed by the Government of Malaysia, the Ministry of Health, the Malaysia National Security Council, Securities Commission Malaysia and/other relevant authorities.*

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AFFIX
STAMP

MUAR BAN LEE GROUP BERHAD
(Registration No. 200601033829 (753588-P))

THE SECRETARY
85, MUNTRI STREET,
10200 GEORGETOWN,
PULAU PINANG,
MALAYSIA.

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